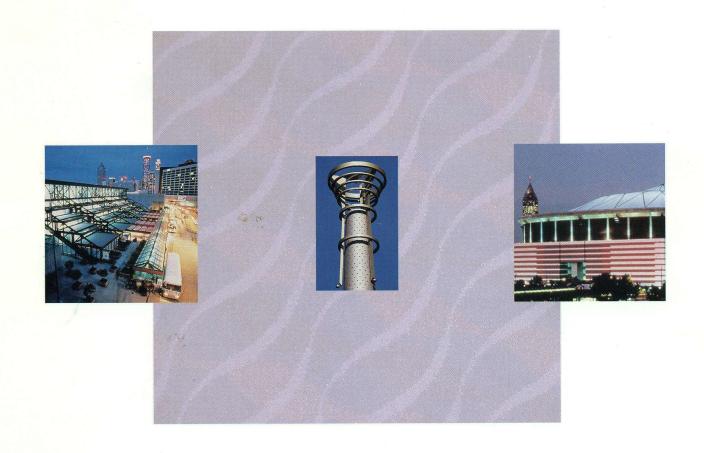
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996 Annual Report





GEORGIA WORLD CONGRESS CENTER AUTHORITY

AUTHORITY MEMBERS

Rubye Mims Lucas, Chairman

Human Resources Administrator

Turner Broadcasting System, Inc.

Sharon Adams, Vice Chairman

President

The Adams Group

Ovid Davis, Secretary

Retired

The Coca-Cola Company

Alfred Kile Barr, Treasurer

Executive Director of Leasing

Corporate Property Investors

John E. Aderhold, Chairman Emeritus

Winter Properties

Thomas W. Dortch, Jr.

President & CEO

TWD, Inc.

Robert S. Prather, Jr.

President

Bull Run Corporation

Don W. Sands

CEO Emeritus

Goldkist

Howard J. Spiller

President & CEO

Mid City Atlanta Partnership, Inc.

Mary Rose Taylor

Chairman & CEO

The Margaret Mitchell House, Inc.

Patrick H. Thomas

Chairman

Good Company Plantation

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Senator Ronald D. Slotin

Representative Larry J. Parrish, Vice Chairman

Representative Roger Byrd

Senator Paul B. Broun

Representative Louise McBee



Director's Report
GWCC Revenue & Expense
GWCC Economic Impact
GWCC Sales and Event Attendance
Centennial Olympic Park — The World's Gathering Place
Georgia International Plaza — A Dramatic Centerpiece for the GWCC Campus
Georgia Dome Revenue & Expense
Georgia Dome Sales and Economic Impact
Authority Balance Sheet
Human Resources Report



DIRECTOR'S REPORT

Fiscal year 1996 represents a remarkable chapter in the history of the Georgia World Congress Center Authority. We completed development of a major construction project, Georgia International Plaza, and worked on numerous fronts in preparation for the 1996 Centennial Olympic Games.

Georgia International Plaza greatly improves pedestrian and vehicular flow throughout our facilities and provides a pleasant gathering place for the millions of visitors attending events each year. The plaza creates

a park-like setting of approximately five and one-half acres with 2,000 parking spaces below. The space is accented with sixteen 65-foot tall architectural light towers, and *Flair Across America*, a 24-foot bronze sculpture, creates a dramatic centerpiece for the plaza.

Preparation for our facilities' significant role in presenting the "world's largest peacetime event" required a truly monumental effort. Our staff's response to the challenge of the Olympic Games was one of tireless determination to ensure all was ready for hosting our guests from around the world.

In addition to managing our traditional schedule of conventions, trade shows, consumer shows and sporting events, we also completed the initial phase of development of the 21-acre Centennial Olympic Park in preparation for the Olympic Games. Excitement grew as residents and visitors alike began to see the park come to life. Early reviews have been outstanding, particularly for the dramatic Fountain of Rings and the commemorative brick plaza and walkways.

While the World Congress Center Authority was able to sustain operations without state appropriation, we did experience a slight downturn in attendance and economic impact from the previous year. This was not unexpected as virtually one-third of the Congress

Center was under renovation for the last four months of the fiscal year in the process of becoming the International Broadcast Center for the Olympic Games. We firmly believe the worldwide exposure for the facility

will more than offset this brief downturn in the long run. Activities for the year produced \$1.5 billion in overall economic impact.

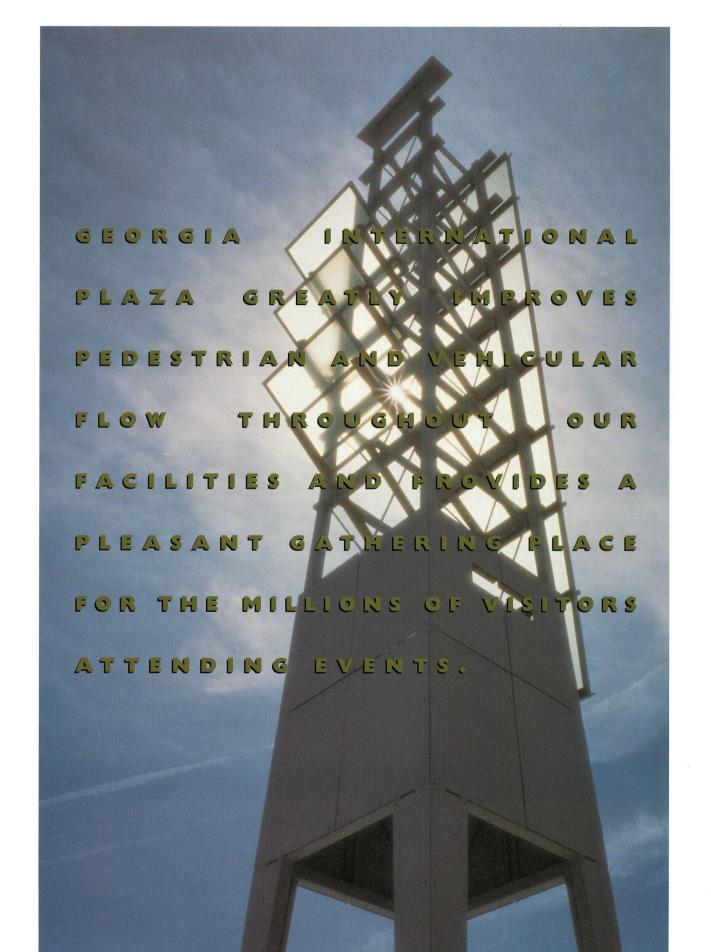
All in all, this has been a most gratifying year for the Georgia World Congress Center Authority.

A Landino

Dan Graveline

Executive Director

Georgia World Congress Center Authority



ECONOMIC IMPACT

The Georgia World Congress Center is a state authority whose primary mission is to generate economic benefit for Georgia. Economic benefit is created as new dollars brought into the state by attendees, sponsoring organizations and exhibitors are spent and respent.

This past year the Authority commissioned an economic impact study from Price Waterhouse. The study details the impact the World Congress Center had on the state's economy during fiscal year 1996.

During 1996, \$517 million in "new dollars" was generated from activities at the Georgia World Congress Center. As this money was circulated to hotels, auto rentals, restaurants, retail shops and amusements, it created a total economic impact of \$1.2 billion. In addition, GWCC activities generated more than \$34 million in new tax revenue as well as sustaining more than 22,000 jobs. This is a slight downturn from last year's figures due to the Olympic Games long move-in, which kept three of our eight exhibition halls off the market for approximately four months. This downturn will be offset by the Olympic Games activity occuring in fiscal year 1997.

GWCC ACTIVITY

"New Dollar" Impact	\$ 517,428,000
Total Economic Impact	\$ 1,239,963,000
Personal Income	\$ 473,941,000
Employment	22,900

TAXES

Georgia Sales	\$ 33,838,000
Local	\$ 8,375,000
Hotel/Motel	\$ 10,944,000
Personal Income	\$ 12,322,000
Total	\$ 65,479,000



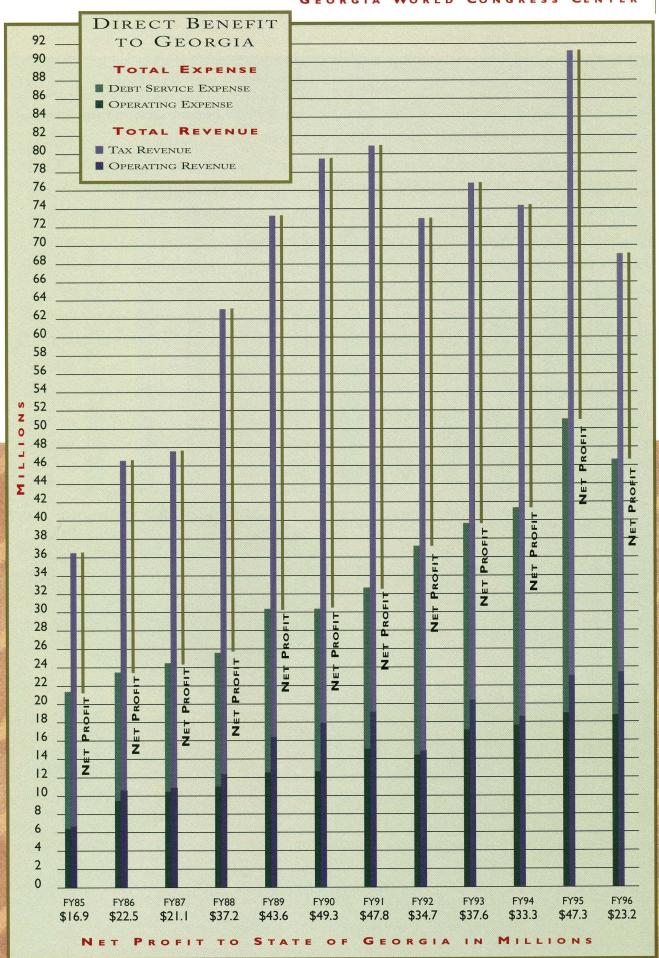
TWO YEAR ECONOMIC SUMMARY

	F	Y 1995	F	Y 1996
"New Dollars" Generated	\$	802,826,503	\$	517,428,000
Total Impact of "New Dollars"	\$	1,763,408,412	\$	1,239,963,000

TAX REVENUES

State	\$ 68,472,099	\$ 46,160,000
Local	\$ 13,663,194	\$ 8,375,000
Hotel/Motel	\$ 13,838,680	\$ 10,944,000
Total Tax Revenue	\$ 95,973,973	\$ 65,479,000

GEORGIA WORLD CONGRESS CENTER



SALES AND EVENT ATTENDANCE

With 56 major trade shows, conventions and consumer shows and numerous smaller events, the World Congress Center drew more than one million guests in FY 1996. While that number is lower than last year, it was not unexpected. Halls A, B and C were off the market for approximately four months this year as that space was being used to build the International Broadcast Center for the Olympic Games.

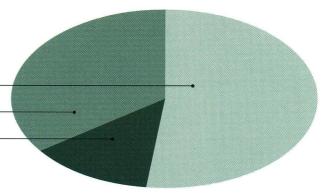
For the future, our bookings remain very strong. The chart on the right depicts bookings in terms of "Exhibit Hall Days," which is equivalent to all space booked in either exhibit halls ABC, DEF or GH for one full day. "Practical Maximum Bookings" is equivalent to all exhibit hall space booked for 285 days. That number takes into account national holidays plus three

days per month for inherent scheduling gaps between major events.

This year our events drew 1,083,129 guests. Of that number, 533,900 were out-of-town visitors. Among this year's largest trade shows was The Super Show, which attracted 110,000 visitors. Networld + Interop, Bronner Brothers International Beauty Show, the American Academy of Orthopaedic Surgeons, the Bobbin Show and International Poultry Exhibition rounded out the top trade shows. The Festival of Trees again lead attendance for consumer shows, followed by the Boy Scouts of America, the Atlanta Home Show, the Atlanta Boat Show and *The Atlanta Journal-Constitution* International Auto Show.

ATTENDANCE PERCENTAGES

Major Trade Shows and Conventions	52%
Consumer Shows	35%
Meetings and Corporate Events	13%

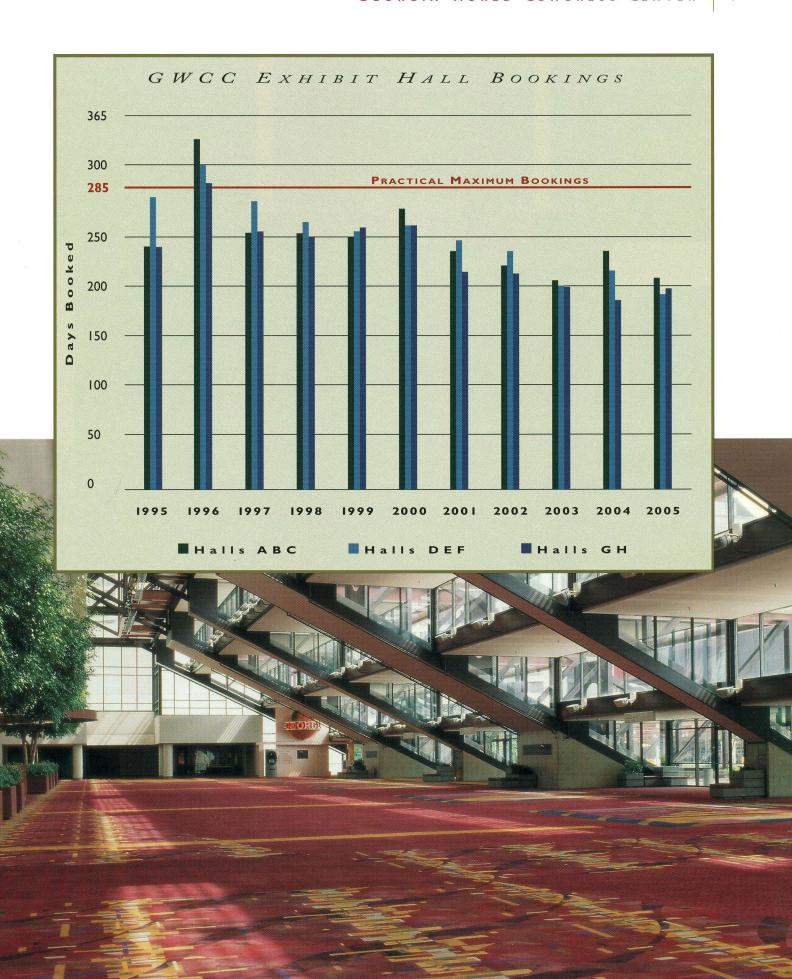




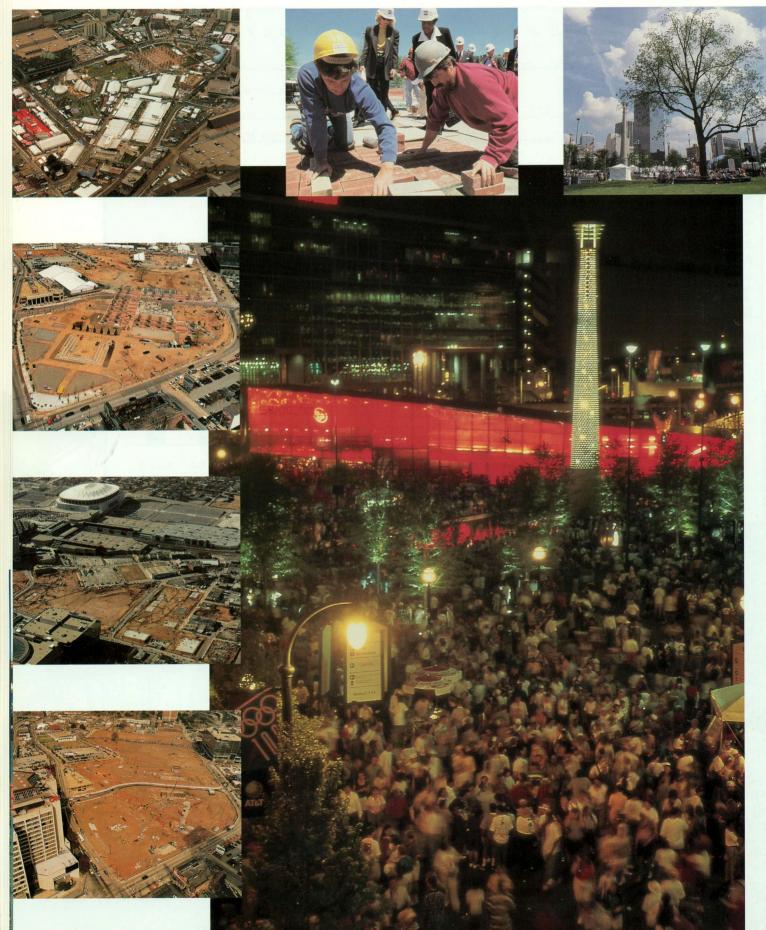
TOTAL ATTENDANCE

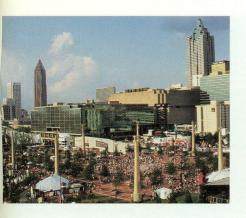
32	Major Trade Shows and Conventions (562,000)
24	Consumer Shows (375,300)
225	Meetings and Corporate Events (145,829)

Out-of-town attendance 533,900







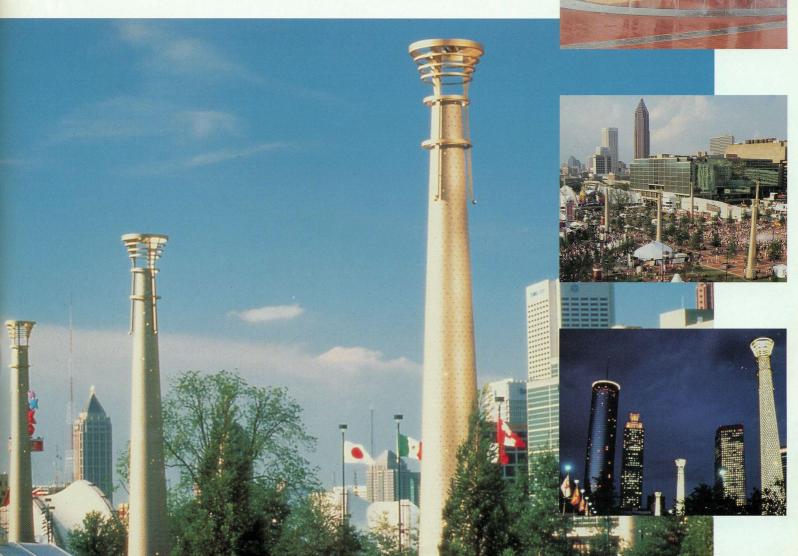




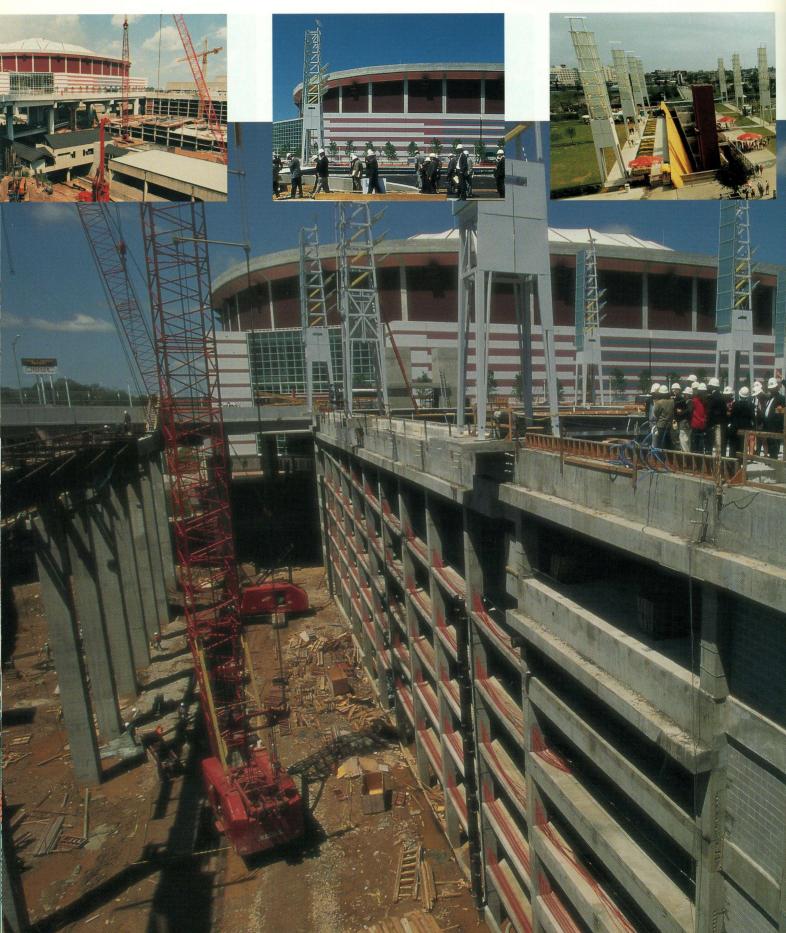


CENTENNIAL OLYMPIC PARK

THE WORLD'S GATHERING PLACE













GEORGIA INTERNATIONAL PLAZA

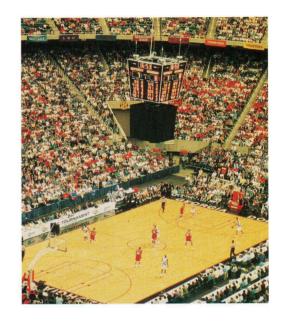
A DRAMATIC CENTERPIECE

FOR THE GWCC CAMPUS



REVENUE & EXPENSE

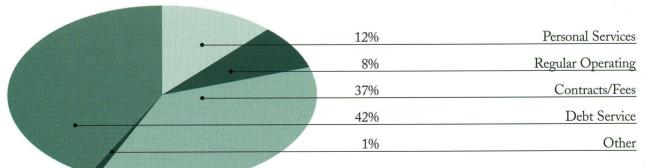
Fiscal year 1996, ending June 30, was another steady year for the Georgia Dome. With a strong schedule including Atlanta Falcons football, the SEC Football Championship, the Peach Bowl, the Heritage Bowl, Atlanta Football Classic as well as the NCAA East Regional Basketball Tournament, USA Indoor Track & Field Championships, high school football, concerts, trade shows and corporate meetings, the Dome again recorded a profitable year.



REVENUE

Rent	11%	•
Food Services (MGR)	6%	
Parking	1%	
License Fees	37%	
Advertising	6%	
Hotel/Motel Tax	31%	
Other	8%	

EXPENSE





REVENUE & EXPENSE STATEMENT

REVENUE

Operating Revenue		
Rent	\$	4,346,274
Food Services (MGR)		2,427,802
Parking		551,207
Other		3,469,336
License Fees		15,270,000
Advertising		2,278,299
Subtotal	\$	28,342,918
Non-operating Reve	nue	
Transfer from Reserve		230,920
Hotel/Motel Tax		12,448,325
Total	\$	41,022,163

Suite and club seat license fees were the largest income contributor in fiscal year 1996; however, both building rental and advertising revenue increased this year.



EXPENSE

Operating Expense	è	
Personal Services	\$	4,729,377
Regular Operating		3,250,124
Contracts/Fees		15,314,127
Other		246,151
Subtotal	\$	23,539,779
Non-operating Exp	ense	
Debt Services		17,179,463
Total	\$	40,719,242
Net Gain	\$	302,921

Debt service on the revenue bonds will continue to be the largest item in this category until the bonds are retired.



SALES AND ECONOMIC IMPACT

Fiscal year 1996 was another exciting year at the Georgia Dome. Bookings were strong and continue to grow into 1997 and 1998. In addition to hosting Atlanta Falcons football games, collegiate and high school games, the SEC Football Championship, the Peach Bowl, the Heritage Bowl, NCAA East Regional Basketball Tournament, Jeep Eagle Classic, motor sports, USA Indoor Track & Field Championships and Fox 97's Ultimate Oldies Concert, the Dome prepared to host the basketball, gymnastics and team handball competitions for the 1996 Centennial

Olympic Games.

These diverse events plus a myriad of smaller non-ticketed and corporate events drew more than 1.5 million guests. This year's economic impact was extrapolated from the study prepared last fiscal year by IRE Advisors. Dome visitors pushed more than \$119 million "new dollars" into the economy. As that money circulated, it generated a total economic impact of more than \$250 million. Additionally, more than \$14 million in new tax revenue and 4,457 full- and part-time jobs were added to Georgia's economy.

ESTIMATED FY 1996 ECONOMIC IMPACT

DOME ACTIVITY

"New Dollar" Impact	\$ 119,138,813
Total Economic Impact	\$ 258,997,419
Personal Income	\$ 95,829,045
Employment	4,457

TAXES

Georgia Sales	\$ 6,625,122		
Local	\$ 1,973,440		
Hotel/Motel	\$ 2,114,401		
Personal Income	\$ 2,960,161		
Total	\$ 13,673,124		

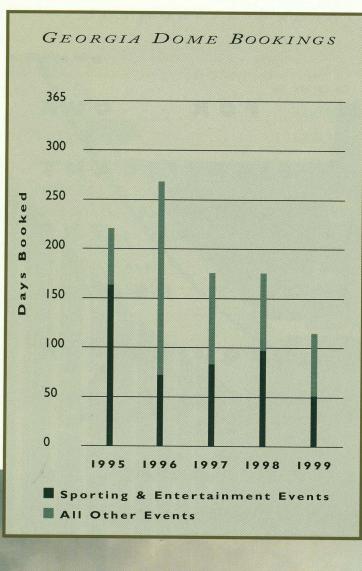




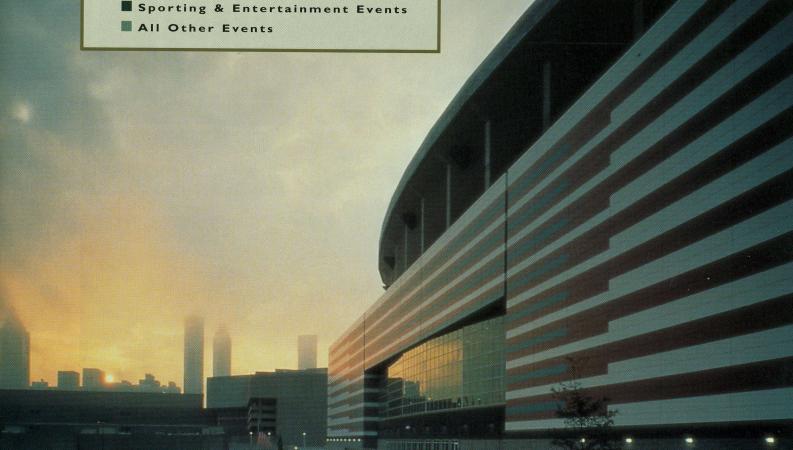
	F	Y 1995	F	Y 1996
"New Dollars" Generated	\$	140,022,506	\$	119,138,813
Total Impact of "New Dollars"	\$	307,559,435	\$	258,997,419

TAX REVENUES

State	\$ 11,942,350	\$ 6,625,122
Local	\$ 2,383,024	\$ 1,973,440
Hotel/Motel	\$ 2,413,631	\$ 2,114,401
Total Tax Revenue	\$ 16,739,005	\$ 10,712,963







PREPARATION FOR OU FACILITIES' ROLE IN PRESENTING "WORLD'S LARGEST PEACE REQUIRED TIME CUR STAFFE RESPONS THE CHALLERCE CLYMPIC GAMES WAS CRE DETRIMINATION TIRELESS TO ENSURE ALL WAS READY FOR HOSIANG OUR GUESTS VAROUND THE WORLD

AUTHORITY BALANCE SHEET JUNE 1996

ASSETS

	GWCC		DOME		TOTAL
Cash	\$ 8,169,057	\$	60,199,418 (1)	\$	68,368,475
Accounts Receivable	1,358,215		1,771,190		3,129,405
Prepaid Expense	151,392		72,624		224,016
Inventories	270,367		0		270,367
Advances to Other Funds (Dome)	 9,860,649		0		9,860,649
Deferred Charges	0	3,412,092 3,412,09		3,412,092	
Fixed Assets:					
Equipment/Building	\$ 247,936,407 (2)	\$	189,072,894	\$	437,009,301
otal Assets	\$ 267,746,087	\$	254,528,218	\$	522,274,305

LIABILITIES & FUND BALANCE

Liabilities:	GWCC	DOME	TOTAL
Vouchers Payable \$	1,720,584	\$ 4,355,422	\$ 6,076,006
Debt Service	0	8,396,230	8,396,230
Term Loan/Bond Payable	0	197,435,509	197,435,509
Interfund Payable	0	9,860,649	9,860,649
Reserves:			
Designated	13,896,702	26,034,392	39,931,094
Deferred Revenue	0	18,488,767	18,488,767
Investment in Fixed Assts/Bldg.	247,464,449	11,005,698	258,470,147
Fund Balance—Pre-Depreciation	4,820,156	4,291,929	9,112,085
Less Depreciation	(155,804)	(25,340,378)	(25,496,182)
tal Liabilities & Fund Balance \$	267,746,087	\$ 254,528,218	\$ 522,274,305

Notes: (1) includes	\$ 10,000,000	Debt Service Reserve
	9,896,229	Debt Service Interest and Credit Enhancement
	15,412,500	Security Deposits (Suites and Seats)
(2)	244,150,000	Land and Building
		(Funding Provided by State of Georgia General Obligation Bonds)

HUMAN RESOURCES REPORT

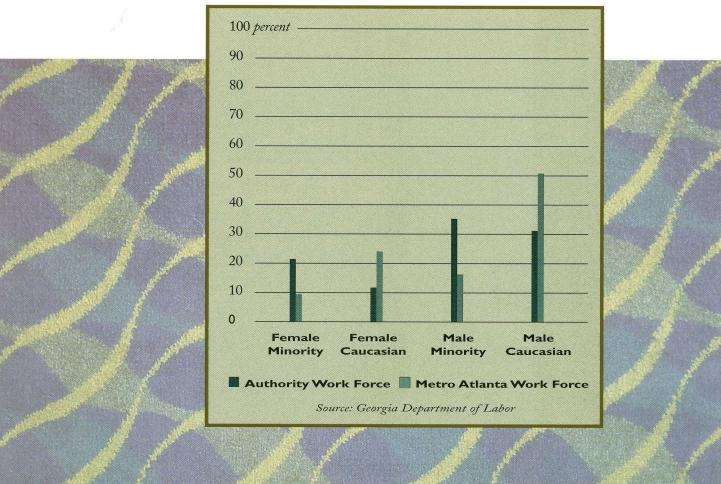
In fiscal year 1996, Human Resources focused on continuing operational efficiency and enhancing customer service while developing plans to meet the enormous manpower requirements for the Authority's support of the Centennial Olympic Games.

The number of full-time positions remained the same as in the previous year for both facilities—339 for the GWCC and 130 for the Georgia Dome. Forty-eight employees were promoted this year, continuing the trend of maximizing internal promotions to recognize outstanding performance and retain experienced employees. We also recognized the first two employees who have completed 20 years of service to the Authority as well as five 15-year, 16 ten-year and 13 five-year service milestones.

Our part-time staff continues to make significant contributions to the success of the facilities. The World Congress Center used 117,233 hours of part-time labor during the year, the equivalent to 56 full-time employees. The Dome used 100,878 hours, the equivalent of 48 full-time positions.

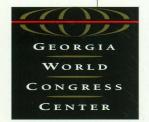
Employee training continues to be a cornerstone of our success. This year we provided more than 2,200 hours of training, concentrating on customer service techniques and basic job skill development.

In addition, Human Resources recruited staff to fill nearly 450 daily part-time positions for the Olympic Games and began staffing preparations for Centennial Olympic Park, which will open next year.



GWCC AUTHORITY

EXECUTIVE DIRECTOR



ADMINISTRATION

BUILDING SERVICES

ENGINEERING

EVENT SERVICES

PUBLIC SAFETY

MGR FOOD SERVICES

JOINT RESPONSIBILITIES

ACCOUNTING

HUMAN RESOURCES

MARKETING

PARKING



ADMINISTRATION

BUILDING SERVICES

ENGINEERING

EVENT SERVICES

EXECUTIVE SERVICES

SECURITY

TICKET OFFICE

MGR FOOD SERVICES

